

New York State Children and Family Trust Fund



*30th Year
Looking Upstream*



2013 Annual Report



*Andrew M. Cuomo, Governor
Sheila J. Poole, Acting Commissioner*

Table of Contents

Why Look Upstream?.....	1
Program Priorities.....	1
Meaningful Outcomes	2
Highlights of 2013	2
Funding.....	5
Funded Programs.....	7
Other Partnerships and Initiatives	15
Additional Information	16

Why Look Upstream?

There is a well-known story that provides an effective metaphor for the benefits of prevention. In the story, villagers living on the banks of a river expend great effort heroically trying to save an increasing number of drowning people who float past their village. The drowning stops when a village elder looks upstream and realizes that by investing resources in building a bridge over the river and a fence along the bank, they can prevent potential victims from falling into the river.

The William B. Hoyt Memorial Children and Family Trust Fund (Trust Fund) continuously looks upstream to determine where those bridges and fences are most needed. For 30 years, the Trust Fund has supported efforts to prevent child abuse, domestic violence and elder abuse.

In 1984, New York State established the Trust Fund to serve as a dedicated source of funding for family violence prevention and treatment in accordance with the Trust Fund legislation, Article 10-A of the Social Services Law (SSL §§ 481-a through 481-f). The Trust Fund legislation provides the framework for the Trust Fund by defining the focus, funding allocation, and spend-down structure for funds credited to the Trust Fund (SSL § 481-e). It also establishes the Trust Fund advisory board (SSL § 481-d) and requires an annual report be submitted to the Governor and Legislature (SSL § 481-e(8)).

Research shows that as the number of adverse childhood experiences increase, the risk for numerous long term health problems increases significantly. Investing in prevention can only serve to reduce the need for costly intervention services resulting from abuse and maltreatment.

Program Priorities

Trust Fund programs acknowledge the challenges facing families on a daily basis. These challenges often include multiple obstacles such as poverty, domestic violence, and mental health concerns. The Trust Fund supports both primary and secondary prevention work. This enables programs to engage populations that have risk factors or show early signs of family violence before harm occurs. Programs utilize a strength-based approach and partner with families to identify skills, build capacities, and assist with challenges.

The Center for Disease Control estimates the average lifetime cost per victim of nonfatal child maltreatment to be \$210,012.

A growing body of evidence from research and practice shows that increasing protective factors; including parental resiliency, social connections, concrete support, nurturing and attachment, and knowledge of parenting and child development, is an effective strategy in improving outcomes for children and families. The Trust Fund continues its focus on supporting and developing evidence-based programming that builds protective factors within families and communities.

In addition to funding direct services, the Trust Fund also supports other efforts to strengthen families. This includes actively partnering with other New York State agencies, community-based organizations and cross-system initiatives to share effective solutions and provide key tools to keep children and families safe.

“The parenting program, along with peer mentoring and staff role modeling, increased the toolbox parents had for family management issues.”

*Family Resource Center
Staff*

Meaningful Outcomes

Administered by the OCFS, the Trust Fund supports a range of services designed to strengthen families.

In 2013, 27 programs that received funding from the Trust Fund helped over 167,554 adults and children access crucial support and resources. Outcomes attained by those individuals include the following:

- Improved factors that protect against child abuse and neglect;
- Improved safety for children, adults, and elders exposed to family violence;
- Reduced incidents of Abusive Head Trauma (Shaken Baby Syndrome); and,
- Increased awareness of elder abuse.

These outcomes align with efforts at the local, state and federal level to promote the safety, permanency, and well-being of children and families.

Highlights of 2013

New Programs and Direct Services

New Funding

In December 2012, OCFS released a Trust Fund Request for Proposals aimed at improving the safety and well-being of children and adults at risk of or experiencing child abuse, elder abuse and/or domestic violence. It also prioritized services

based on research or evidence, targeting high need communities, and emphasizing partnerships with local departments of social services and other community partners. Seventy-nine applications were received; 19 programs were awarded grants and services began September 1, 2013. (See Funded Programs)

Family Resource Centers engage high risk populations

At Family Resource Centers (FRCs) supported by the Trust Fund, services are available to any family, with an emphasis on those with children five years of age and younger at high risk of child abuse. In 2013, FRCs increased their efforts to engage families at high risk. Specific populations targeted were low income families; teen parents; families with military ties; families with caregivers or children with special needs; and families exiting the child welfare system. A review of utilization data from FRCs shows that all of the centers were successful in improving their engagement and retention of these targeted populations.

Building Protective Factors and Promoting Well-Being

In 2013, the Trust Fund, through funded programs, supported innovative strategies to meet the needs of individuals served, to build protective factors within families and communities, and to promote well-being for children by:

- Providing both evidence-based and leading edge parenting education strategies to build parents skills, confidence and knowledge;
- Bringing families together to reduce social isolation, and provide opportunities to build supportive networks;
- Empowering parents to take leadership roles by serving on advisory boards and planning and leading program activities;
- Reaching out to military families and other populations at high risk;
- Reaching out across systems to educate the community, collaborate, and find safety for elder abuse victims;
- Providing therapeutic counseling services for children, teens and adult survivors of intimate partner violence; and,
- Collaborating with providers of concrete services to expand access to needed resources, including food pantries, facilitated enrollment for health insurance, developmental screenings and early intervention.

FRCs showed an ability to engage and retain high risk families. High risk families were likely to visit more often than other participants, visiting 3-5 times on average.

Professional Development

Community Cafés

The Trust Fund, in collaboration with the New York State Parenting Education Partnership (NYSPEP) supported local implementation of Community Cafés with parents and providers from 17 communities and organizations. With assistance from the National Alliance of Children’s Trust and Prevention Funds, a Parent Leadership Team emerged to conduct interviews with the local teams to capture the experience of building parent partnerships and to compile the outcomes from over 60 local cafés that occurred statewide. Community cafés became a means for engaging families, building social capital, and increasing capacity to support parent leadership. More information on this model is available at www.ctfalliance.org/initiative_parents-2.htm.

Support for Evidence-Based Parenting Education

Support for parenting educators delivering the evidence-based program, The Incredible Years, occurred through quarterly conference calls. **Guidelines for Implementing the Incredible Years (IY)** were created by the IY trainers to reinforce recommended practice and fidelity to the program model. More than 200 caregivers were engaged, through Trust Fund funded programs, in building their skills, with 38 percent mandated by court or the local department of social services. More information about the Incredible Years is available online at www.incredibleyears.com.

The Trust Fund supported child care and early childhood professionals implementing the **Preventing Child Abuse and Neglect: Parent-Provider Partnerships in Child Care** (PCAN) curricula developed by Zero-to-Three, the national center for infants, toddlers and families. This research-based curriculum helps child care providers and other caregivers work with parents to develop healthy relationships with young children, and quickly respond to early signs of stress. In 2013, over 2100 child care providers, early childhood providers and home visitors attended PCAN workshops gaining insights on culture, working with families on public assistance, and considering a child’s temperament in creating play environments. More information on the PCAN curricula is available at www.zerotothree.org.

*“Overwhelmingly,
the feedback at the
end of The Incredible
Years was that
parents feel they are
able to use the tools.
They are almost
surprised that the
skills they learned
are so practical, and
that they work!”*

Parenting Educator

Public Education

Safe Sleep for Your Baby Initiative

Since 2012, safety for infants was enhanced through the purchase and distribution of over 3,500 safety-approved, portable cribs. Cribs were distributed across the state by the local departments of social services, day care centers and community-based organizations. The project complements the other safe sleep materials, including the “Safe Sleep for Your Baby” video released in 2013 and available for viewing through the OCFS website.

http://ocfs.ny.gov/main/cps/safe_sleep_video.asp

Safe Babies New York Program

Safe Babies New York, formerly known as the New York State Shaken Baby Prevention Project, is a program that started small, with Trust Fund support, documented its effectiveness and expanded. The Trust Fund began supporting the project in 1998 in a few counties in western New York. After research documented a 50 percent decrease in abusive head trauma in those counties, the project expanded in 2004 and now covers all of New York State.

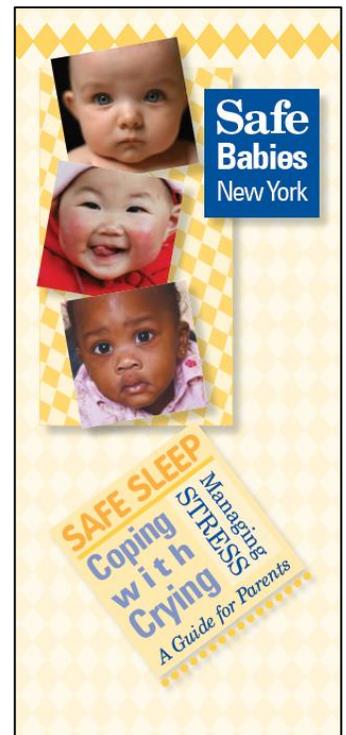
This hospital-based education program with targeted outreach to all maternity hospitals expanded its scope in 2013 to address the increasing number of child fatalities due to unsafe sleeping conditions. A similar approach to that currently used for educating all parents of newborns about coping with a crying baby will be implemented to provide parents with information about safe sleeping practices. Hospitals distribute *A Guide for Parents*, developed by the Program Coordinators, to support these strategies for keeping children safe.

Funding

Funding for Trust Fund programs comes from two sources: the federal Community-Based Child Abuse Prevention (CBCAP) grant, which is part of Title II of the Child Abuse Prevention and Treatment Act (CAPTA), and state funds allocated in the state budget. The OCFS administers these funds in accordance with the Trust Fund legislation (SSL § 481-e).

In 2013, federal funds supported work related to child abuse and neglect outcomes. State funds supported child abuse, elder abuse, and domestic violence prevention programs and the statewide Safe Babies New York Program.

“Being in a rural community with significant economic issues, the opportunity to provide a safe crib for the families we serve is a tremendous asset as we work to provide children with a safe and secure environment”



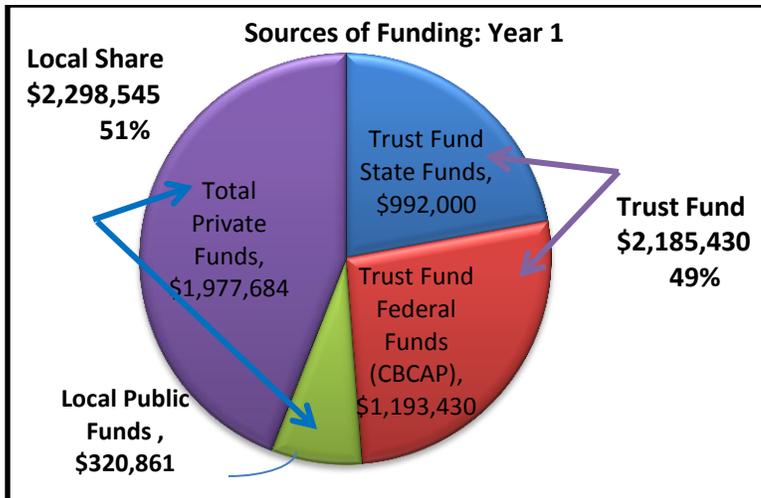
The Trust Fund spending formula is established in accordance with, section 481-e of the Social Services Law. The law requires the granting of Trust Fund dollars pursuant to a spend-down pattern with programs receiving 100 percent of their grant award in the first two years of funding, 75 percent in the third, 50 percent in the fourth and, if recommended, 50 percent in the fifth year (SSL § 481-e(6)). This Annual Report reflects Year One for the programs awarded grants in 2013.

Trust Fund financial support is spread across three program types. The chart below delineates the 2013 funding for each type of program.

Service Type	Trust Fund state allocation	Trust Fund federal funds (CBCAP)	Local Public Funds other public entities	Private Funds Donations, in-kind services, other grants	Value of services delivered to children and adults
Child Abuse	\$592,000	\$1,193,430	\$216,304	\$1,895,049	\$3,896,783
Domestic Violence	\$160,000	\$0	\$13,699	\$66,914	\$240,613
Elder Abuse	\$240,000	\$0	\$90,858	\$15,721	\$346,579
Totals	\$992,000	\$1,193,430	\$320,861	\$1,977,684	\$4,483,975

In addition to state and federal monies, Trust Fund programs attract other sources of support. In 2013, Trust Fund programs secured over **\$2,298,545** of their budget from sources outside of the Trust Fund. These sources included grants from private foundations, in-kind services, cash donations, and local government support.

The graph on the next page illustrates the budget sources for Trust Fund programs.



Funded Programs

Child Abuse Prevention

The largest portion of Trust Fund resources is devoted to child abuse prevention. In 2013, 14 programs, representing 13 counties and New York City initiated or expanded evidence-based services. Programs provide home visits with families, evidenced-based formal and informal parenting education, kinship services, and therapeutic services for children and caregivers. Programs are targeted to families experiencing domestic violence, pregnant and parenting teens, rural families, families with disabilities, and refugee populations.

The protective factors framework is incorporated in all Trust Fund work related to child abuse and maltreatment. This includes contracts with community-based organizations, collaborations with other State agencies, and initiatives with federal funders.

Family Resource Centers

A key program model that addresses child abuse and neglect prevention is Family Resource Centers (FRCs). FRCs are embedded in their communities, working closely with families, local departments of social services, and other organizations serving families. The Trust Fund supports the Family Resource Center Network, bringing programs together to share strategies and solutions, coordinate services, and provide peer support. The Network meets quarterly and at regular regional meetings that enable staff to participate in discussions focused on local and county issues.

“Participating in the parenting skills group helped me to be a more effective parent [and to understand] how responsibility is a part of my role as a father.”

Family Resource Center Participant

“Military families found a home and support system at the center, as did families with mental health issues. Support is so vital to their success as parents.”

Family Resource Center Staff

Services

Core services at FRCs include the following:

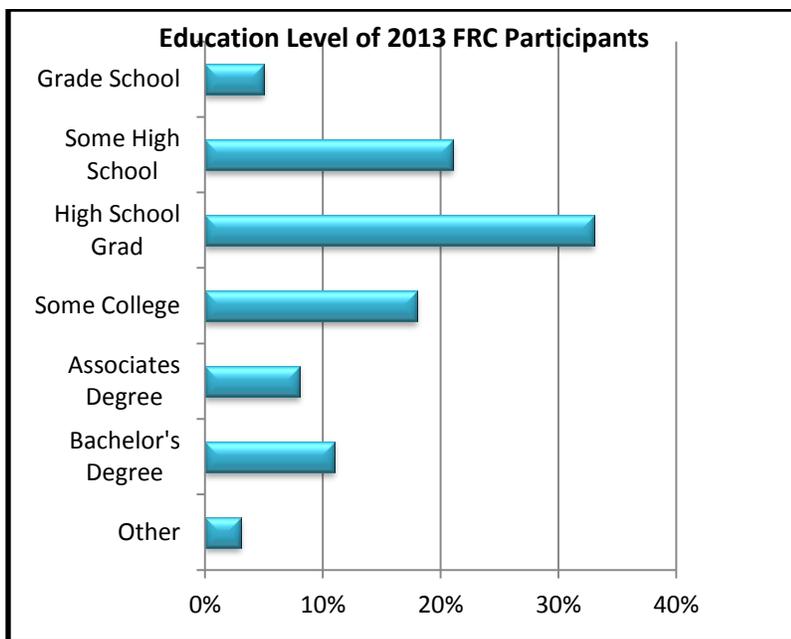
- Parent education and support;
- Parent/child/family activities;
- Creative outreach to families at high risk;
- Information and referral to other community services; and,
- Parent leadership and peer support opportunities.

Depending on the needs of the community, FRCs may offer services themselves or link to other supportive services including home visiting, food pantries, supervised visitation, early intervention, mental health services, clothes closets, and substance abuse services.

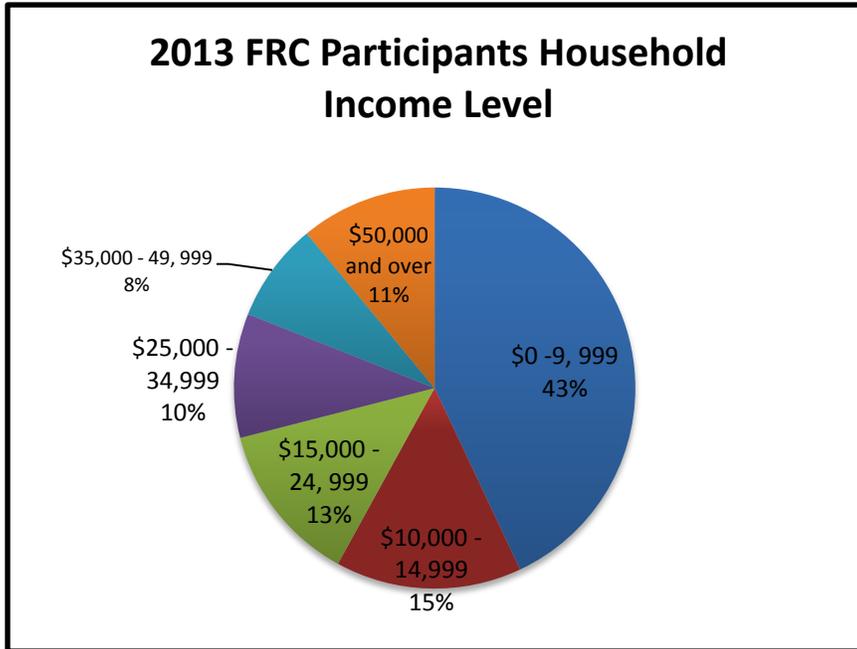
Populations served

Since 2011, FRCs earmarked a portion of their funding to focus on families at high risk for child abuse and neglect. In 2013, 78 percent of those served at FRCs had at least one or more risk factors for child abuse and neglect; of these 33 percent of families had three or more risk factors. Seventy percent of children served were five years of age or younger.

In 2013, 59 percent of participants reported no additional education beyond high school completion; and 26 percent did not complete high school. This proportion of participants with lower education levels increased from 56 percent in 2011.



In 2013, over 43 percent of FRC participants had household incomes below \$10,000, regardless of family size. The proportion of participants with incomes below \$15,000 was 58 percent in 2013, and 71 percent of families had incomes below \$25,000.



Enhanced Outreach

With enhanced funding for outreach efforts, several FRCs more than doubled their rates for engaging and retaining families living below poverty. In the Northern Region, FRC’s more than doubled their rates of engagement with families with military ties. Programs also made significant gains in reaching teen parents and families with caregivers or children with special needs. In New York City FRCs, participation of families exiting the Child Welfare system increased by nearly 20 percent.

An analysis of longer term data, from 2010 to July 2013, shows year after year significant increases in the number of low-income participants engaged at Family Resource Centers, from 42 percent of families served in 2010 to 61 percent by July 2013. High risk families were likely to visit more often than other participants, visiting three to five times on average.

Outcomes

FRCs funded by the Trust Fund use the Protective Factors Survey (PFS) as one way to assess the effectiveness of their services. The PFS assesses factors that can reduce the risk of child abuse and maltreatment. Protective factors assessed by the PFS include:

In 2013, over 58 percent of FRC participants had a household income of \$15,000 or less, regardless of household size.

The federal poverty threshold for a family of two was \$15,510.

- caregiver resilience/family functioning
- social support
- concrete support
- nurturing and attachment to child

Analysis of PFS scores showed that services strengthened families. While all participants showed improvements in their scores, the results were greatest for those with low baseline scores—an indicator of high risk. Over 60 percent of families who had low scores in two or more protective factors when they began services attained higher scores in those protective factors after services. Fifty five percent of all participants who completed a follow up displayed improvement on the caregiver resiliency subscale. These increases pointed to a reduced risk of child abuse through increases in protective factors.

“Parents who are separated from their children want more than anything to reestablish relationships with them. While they are utilizing the Center they are playing, communicating, and bonding together.”

The following is a list of FRCs awarded funding in 2013, from the federal Community-Based Child Abuse Prevention grant.

Association to Benefit Children

New York County/East Harlem

\$98,000

ABC offers support to low-income families, single parents, and families receiving preventive services through the New York City Administration for Children’s Services (ACS).

Cornell Cooperative Extension of Tioga County

Tioga County/Owego, Waverly

\$98,000

The Owego and Waverly FRCs provide outreach to families referred by the local department of social services, and to low-income, single, and teen parents. Services include home visits for families with children in foster care.

Child Care Coordinating Council of the North Country

Clinton, Essex, and Franklin Counties/Plattsburgh, Tupper Lake, Elizabethtown, Malone

\$98,000

The Adirondack Family Resource Center Network is comprised of four FRCs with an emphasis on engaging families with low-income, low educational attainment, and families with disabilities. Services also include Parents Anonymous groups and developmental screenings.

Crestwood Children’s Center

Monroe County/Rochester

\$98,000

Peter Castle and Southwest FRCs focus on engaging Latino parents, fathers with young children, teen parents and kinship households through parenting programs, home visits, Pre-K and early childhood services.

Niagara Falls City School District

Niagara County/Niagara Falls

\$98,000

Focus on Families Family Resource Center Network comprises three centers located in two elementary schools and the school district’s Community Education Center with enhanced outreach to teen parents, low income families, and parents with children with disabilities and/or development needs. Services also include home visits and van transportation to parenting education programs.

Pro Action of Steuben and Yates

Steuben County/Addison, Bath, Corning, Woodhull

\$98,000

The Steuben Family Enrichment Collaborative includes three FRCs with services to support teen parents, fathers, and families with mental health needs and disabilities. Services also include home visits for more isolated families.

Other Child Abuse Prevention Programs

In addition to FRCs, the Trust Fund awarded funds to eight other child abuse prevention programs in 2013. These programs partner with families to provide home visits, parenting education, therapeutic services for children and parents, and engagement of teen parents and refugee families. Programs collaborate with local departments of social services, when appropriate, to promote stretching New York’s safety net for children and families. These programs were funded using the Trust Fund’s state allocation and federal funds.

Catholic Charities of the Diocese of Albany

Albany, Rensselaer, Schenectady Counties/Albany, Troy,

Schenectady

\$98,000

Community Maternity Services provides intervention and support services to relative caregivers and their children including peer support groups and parenting education.

“We find that using video to break down the small building blocks of attachment is a very helpful tool. These small clips give parents hope and motivation to work to build or enhance a secure attachment with their children.”

*SPIN Video
Interaction Guidance
Program Provider*

Cornell Cooperative Extension of Tompkins County

Tompkins County/Groton, Ithaca

\$98,000

Groton’s Families, in partnership with Tompkins County DSS’s Family Assistance Response (FAR) initiative, offers parenting workshops, mutual support groups, Family Fun Events, and Community Café conversations to complement local activities for families with young children.

Edwin Gould Services for Children and Families

New York County/Central and East Harlem

\$98,000

The Children’s Therapy Program addresses trauma symptoms of children who have witnessed domestic violence through child-parent psychotherapy for children, ages five and younger, and case management and support services for parents.

Inwood House

New York City/All Five Boroughs

\$98,000

SPIN Video Interaction Guidance (VIG) Program provides positive parenting skills training to pregnant and parenting teens. The program uses video to support positive parenting and parent/child bonding and includes weekly visits.

Jewish Family Service of Buffalo and Erie County

Erie County/Buffalo

\$98,000 (federal funds)

Parenting education and support services provided to the refugee population using the evidence-based program The Incredible Years. Services are offered in partnership with other refugee agencies that will provide translation services.

Sunset Park Health Council dba Lutheran Family Health Centers

Kings County/Brooklyn

\$98,000 (federal funds)

Expansion of the evidence-based Parent Child Home Program provides weekly home visits over two years to support family literacy and build on parenting skills and offer new approaches to parenting, including age-appropriate expectations and appropriate limit setting.

The Family Center

Kings County/Brooklyn
\$98,000 (federal funds)

Early Support for Lifelong Success ESLS-Brooklyn expands the evidence-based Triple P program offering parenting education, support and family activities to promote healthy parent/child relationships and parent responsiveness to children’s needs.

Westchester Jewish Community Services, Inc.

Westchester County/Mount Vernon
\$91,430 (federal funds)

Services are designed to support parents and children ages six and younger who have experienced domestic violence including case management, home visits, evidence-based trauma-informed mental health treatment, and an array of recreational, social and other supportive resources.

Domestic Violence Prevention

Domestic violence programs work with families experiencing, or at risk of, family violence. These programs were funded using the Trust Fund’s state allocation. Services include: parenting education and support; abusive partner intervention; therapeutic visitation services, and joint planning and consultation for DV victims.

The following is a list of domestic violence programs awarded funding in 2013.

The Children’s Aid Society

New York City/All Boroughs
\$80,000

Innovative program providing victim support services, abusive partner education and intervention, child therapy, and therapeutic visitation services.

Orange County Safe Homes, Inc.

Orange County/Newburgh
\$80,000

Co-location of a Domestic Violence (DV) advocate at the Child Protective Services (CPS) office provides protocol development, case consultation, home visits, cross-training, and joint safety planning for DV victims and their children.

“The CPS/DV Advocate worked to empower the client and provide information and support throughout the CPS investigation. The client has grown to embrace the autonomy that has been afforded and also speaks up to advocate for her own needs.”

DV Program Provider

Elder Abuse

Elder abuse is another aspect of family violence that is addressed through the Trust Fund. As documented in the New York State Elder Abuse Prevalence Study, psychological abuse was the most common form of mistreatment reported by agencies providing data, in contrast to financial exploitation being the most prevalent form of mistreatment as reported by the elderly. Services are targeted to adults over age 60 who are at risk of psychological, physical and sexual abuse, and financial exploitation by family members. Services include case management, counseling, advocacy, and community education. Three elder abuse programs were awarded funding in 2013 using the Trust Fund's state allocation.

“These seniors have felt very isolated and alone, suffering and believing that no one cares. Providing care and attention can go a long way to empowering these seniors to make decisions to improve their safety.”

*Elder Abuse Program
Staff*

Family Services of Westchester, Inc.

Westchester County/Mount Vernon

\$80,000

Program targets the elderly in Mount Vernon to provide support services, case management, community coordination and training.

Lifespan of Greater Rochester, Inc.

Monroe County/Rochester

\$80,000

Lifespan created a partnership with Ibero, Inc. to service elder Latinos and elders in health care settings, not eligible for Adult Protective Services.

Victim Information Bureau of Suffolk, Inc. (VIBS)

Suffolk County

\$80,000

Expansion of elder abuse services to focus on at-risk seniors with dementia and address language and cultural barriers within the Latino community.

Statewide Initiative

The Trust Fund allocated state resources to support statewide training, public education and a parent helpline.

WMC-NY (Westchester Medical Center)

Hudson Valley Region/NYC/Long Island

\$100,000

and

Kaleida Health (Women and Children's Hospital of Buffalo)

Rest of Upstate New York

\$100,000

With Trust fund support, **Safe Babies New York** engages nurses at 134 maternity hospitals to provide education on abusive head trauma or Shaken Baby Syndrome (SBS,) and safe sleeping practices before families leave the hospital with their newborn children. Families meet with a nurse, receive written materials, view a video, and may choose to sign a statement affirming their commitment to prevent SBS. In 2013, the program reached 159,316 families or 87 percent of all live births.

Prevent Child Abuse New York
\$220,000 (federal funds)

Prevent Child Abuse New York, a long standing partner of the Trust Fund, shares the mission to support the safety and well-being of all children and families. The agency addresses individual, community, and societal responsibility through four inter-related strategies: the Parent Helpline, the NYS Parenting Education Partnership (NYSPEP), prevention education, and an annual professional training conference. The Helpline provides direct assistance, in the form of information and referrals, to parents, family members, service providers and other community members.

Of the child death notifications reported to OCFS 2010-2013, 55% cited unsafe sleep conditions.

Source: OCFS reviewed fatalities

Other Partnerships and Initiatives

In addition to working directly with funded programs, the Trust Fund participates in initiatives and partnerships at the state and national level. This work builds community capacity and promotes the protective factors that all families need to provide a nurturing and safe environment for their children.

National Alliance

The National Alliance of Children’s Trust and Prevention Funds is the member organization for all Trust Funds including all 51 states and Puerto Rico. As a member of the Alliance, the Trust Fund is part of the national voice for strengthening families and reducing child abuse and neglect across the country. For more information on the National Alliance, go to www.ctfalliance.org.

New York State Parenting Education Partnership

The New York State Parenting Education Partnership (NYSPEP) was created to increase the availability of high quality parenting education programs. NYSPEP is jointly led by Prevent Child Abuse New York, the New York State Council on Children and Families, OCFS (Trust Fund), and the New York State Office of Mental Health. NYSPEP activities include issuing a Parenting Educator credential, leading staff development trainings based on the competencies of the credential, conducting webinars,

and promoting community cafés as a community engagement strategy, and the use of evidence-based and evidence-informed practices. For more information, go to the NYSPEP website at www.nyspep.org.

Prevent Child Abuse New York Conference

This annual conference, sponsored by Prevent Child Abuse New York, OCFS and the Trust Fund, brings together over 500 family support professionals, parents, caregivers and social services staff for training. In 2013, topics included the impact of trauma, effective communication, family engagement, and stories of survivors.

New York State Enough Abuse Campaign (NYSEAC)

The Trust Fund joined with family support programs, other New York State agencies, sexual abuse treatment programs, and others to implement this child sexual abuse prevention campaign. Tompkins, Broome and Suffolk counties began local campaigns in 2013. One hundred community members received training in the NYSEAC model and the pilot counties will begin launching campaigns in 2014.

Publications

The Trust Fund issues publications related to children and families. These publications can be requested at <http://www.ocfs.state.ny.us/main/documents/default.asp>. Many are available in languages other than English and can be downloaded. Publications include:

- Trust Fund Annual Reports
- New York State Family Resource Center Network Brochure and Guidelines
- Safe sleep and abusive head trauma materials
- Elder abuse posters
- Tip sheets and brochures addressing child health and safety issues

Additional Information

Further information about the Trust Fund is available by contacting the New York State Office of Children and Family Services (OCFS).

OCFS Contact Information

Capital View Office Park
52 Washington Street

Rensselaer, New York 12144-2834
info@ocfs.ny.gov (518) 473-7793

Trust Fund Contact Information

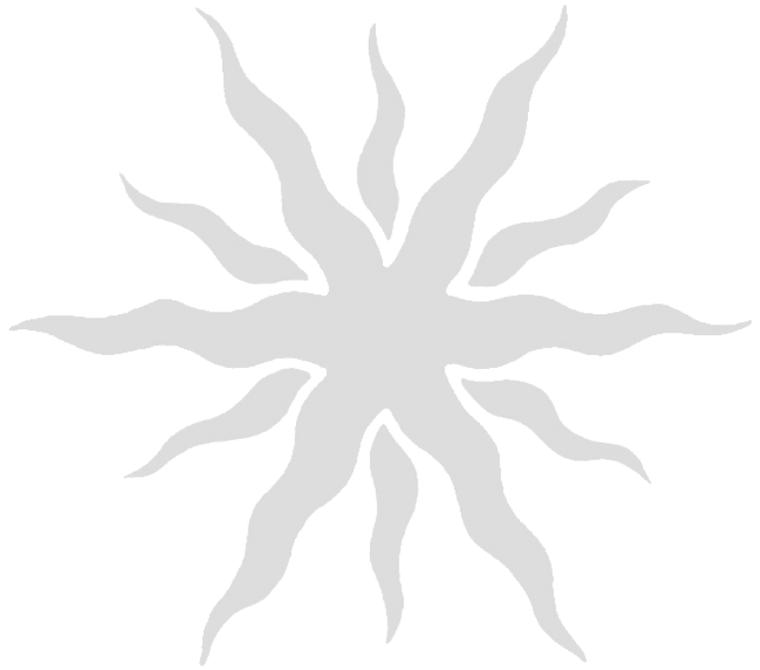
New York State Office of Children & Family Services
Division of Child Welfare and Community Services
52 Washington Street, Room 331 North
Rensselaer, NY 12144-2834

- Judith Richards, Program Director
Judy.Richards@ocfs.ny.gov, (518) 474-9613
- Cheryl Cannon, Program Manager
- Safiya Ikhlas, Program Manager
- Deirdre Sherman, Program Manager

Trust Fund Advisory Board

The Trust Fund Advisory Board supports the work of the Trust Fund. The Trust Fund Advisory Board members in 2013 included:

Holly Adams
Sarah Brewster
Paula Campbell
Linda James
Kenneth Onaitis
Carolyn Hoyt Stevens
Marion White
Gwen Wright



**New York State Office of
Children and Family Services**

Andrew M. Cuomo, Governor

Sheila J. Poole, Acting Commissioner



NEW YORK STATE
CHILDREN & FAMILY TRUST FUND

"Strengthening New York's Families"